



LEGACY CONSORTIUM HOLDINGS LIMITED

Building a Lasting Legacy for Papua New Guinea

A Papua New Guinean turnkey project management consortium dedicated to bridging the gap between national development ambition and on-the-ground delivery — with integrity, innovation, and equity at its core.

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WHO WE ARE

One Consortium. End-to-End Accountability.

Legacy Consortium Holdings Limited is a Papua New Guinean-owned, Port Moresby-based consortium established to transform national development ambitions into operational reality. We assemble project management expertise, technical specialists, financiers, and delivery partners under a single, accountable structure — giving government, the private sector, donor agencies, and communities one trusted point of coordination, from concept to completion.

"In a country defined by extraordinary opportunity and equally demanding logistics, projects too often stall between vision and reality. We exist to close that gap."

The name Legacy is deliberate. Every project we touch is measured not only by what it delivers today, but by the lasting value it creates for the people of Papua New Guinea — jobs, skills, infrastructure, and institutions that endure well beyond the life of any single contract.

Incorporated under the Companies Act 1997 (as amended) and registered with the Investment Promotion Authority (IPA Registration No. 1-149706968), Legacy Consortium Holdings Limited operates across all provinces of Papua New Guinea, with selected regional reach. We are a wholly Papua New Guinean-owned enterprise, grounded in national purpose and accountable to the people we serve.

VISION & MISSION

Purpose-Driven. Impact-Oriented.

OUR VISION

To be Papua New Guinea's leading turnkey project management consortium, driving sustainable national development through innovation, transparency, and equitable partnerships across government, private sector, donor agencies, and communities.

OUR MISSION

To design, coordinate, and deliver end-to-end project management solutions that integrate governance excellence, technological innovation, and ESG principles — ensuring efficient implementation and the fair distribution of opportunities and benefits across Papua New Guinea and beyond.

The Standards We Hold Ourselves To

These are not aspirations on a wall. They are the standards against which every engagement, every decision, and every partnership is measured.

GOOD GOVERNANCE

We operate with integrity, accountability, and transparency at every level — maintaining clear decision rights, open reporting, and zero tolerance for corrupt practice.

TECHNOLOGY & INNOVATION

We apply modern project controls, digital tools, and proven methodologies to deliver faster, smarter, and more reliable outcomes in even the most challenging environments.

ESG PRINCIPLES

Environmental stewardship, social responsibility, and sound governance are embedded in project design and delivery — not as an afterthought, but as a precondition of doing business.

FAIR & EQUITABLE DISTRIBUTION

We structure projects so that the benefits of development — employment, contracts, skills, and revenue — are shared fairly among government, communities, and the private sector.

RESPONSIBLE LEADERSHIP

We lead with foresight and discipline, making decisions that serve the long-term interest of Papua New Guinea and its people, not short-term convenience.

Six Sectors. One Nation's Future.

Our six priority sectors are chosen for their direct impact on the wellbeing of Papua New Guineans and for the scale of opportunity they present. Because complex challenges rarely fit within a single sector, we emphasise integrated, cross-sector solutions that deliver far greater impact than isolated interventions.



HEALTH

Facilities, systems, and services improving access to quality care across urban and rural communities.



EDUCATION

Schools, training institutions, and learning infrastructure strengthening human capital and opportunity.



TELECOMMUNICATIONS

Communications and digital infrastructure connecting people, businesses, and government nationwide.



WATER & SANITATION

Clean water supply, sanitation, and hygiene infrastructure essential to public health and dignity.



ENERGY

Reliable power generation and distribution — including renewable solutions — to drive economic activity.



ENVIRONMENT & CLIMATE

Environmental protection, resilience, and climate-responsive projects safeguarding the nation's future.

From Concept to Completed Asset

Our integrated delivery model spans the full project lifecycle. Clients receive a finished, operational asset or programme — ready to use, ready to hand over — managed by one accountable consortium rather than a fragmented chain of consultants, contractors, and regulators.

01 CONCEPT, FEASIBILITY & BUSINESS CASE

Needs assessment, options analysis, feasibility studies, and bankable business cases that withstand scrutiny by lenders and government alike.

02 PLANNING, DESIGN & ENGINEERING

Master planning, design management, engineering coordination, and securing of permits, approvals, and environmental clearances.

03 FINANCING & COMMERCIAL STRUCTURING

Structuring of funding arrangements — public, private, blended, and donor — including support for PPPs and concession models.

04 PROCUREMENT & CONTRACT MANAGEMENT

Transparent, competitive procurement, supplier vetting, and disciplined contract administration aligned to public procurement standards.

05 CONSTRUCTION & IMPLEMENTATION

On-site delivery oversight, quality assurance, health and safety enforcement, and programme control across difficult terrain.

06 STAKEHOLDER & COMMUNITY ENGAGEMENT

Landowner liaison, community consultation, benefit-sharing arrangements, and grievance management consistent with PNG's customary context.

07 MONITORING, EVALUATION & REPORTING

Real-time progress tracking, independent verification, ESG monitoring, and clear reporting to all stakeholders throughout delivery.

08 COMMISSIONING & HANDOVER

Testing, commissioning, knowledge transfer, training, and post-completion support to ensure assets remain operational and well-maintained.

Development Today. Responsibility Tomorrow.

Environmental, Social and Governance principles are central to our identity. For Legacy Consortium Holdings, ESG is the framework that ensures development today does not come at the expense of tomorrow. It is embedded in everything we do — from the first feasibility study to final handover.

E

ENVIRONMENTAL

- Minimising environmental footprint through responsible design and waste management
- Protecting PNG's exceptional biodiversity, forests, rivers, and reefs
- Promoting climate resilience and renewable energy where viable

S

SOCIAL

- Genuine community consultation respecting customary land and cultural heritage
- Local employment, skills transfer, and PNG-first procurement
- Strong health and safety standards and fair grievance mechanisms

G

GOVERNANCE

- Integrity, anti-corruption controls, and full compliance with PNG law
- Transparent procurement and financial management with independent verification
- Clear accountability to government, financiers, partners, and communities

Built for Papua New Guinea's Realities

Delivering projects in Papua New Guinea requires more than technical competence. Our methodology is attuned to local realities — customary land, dispersed communities, complex logistics, and the legitimate expectation that development must benefit the people it affects.

1 SINGLE-POINT ACCOUNTABILITY

One consortium, one contract, one accountable team. We absorb the complexity of coordinating multiple disciplines so clients focus on outcomes.

2 TRANSPARENCY BY DESIGN

Open procurement, auditable decision-making, and regular honest reporting are built into how we work — reducing the risk of waste, leakage, and disputes.

3 LOCAL PARTICIPATION & BENEFIT SHARING

We prioritise local employment, train Papua New Guinean workers, and design benefit-sharing arrangements that respect landowner and community interests.

4 ESG INTEGRATION

Environmental protection, social safeguards, and good governance are embedded from the first feasibility study — aligning our projects with national policy and international good practice.

Credibility Built Through Proven Delivery

We operate from a disciplined, staged strategy that builds credibility through early delivery while positioning the consortium for larger, higher-impact mandates over time. This reflects a serious, realistic assessment of how lasting institutions are built in Papua New Guinea: through proven delivery, trusted relationships, and steadily expanding responsibility.

We concentrate on high-impact, scalable opportunities, deliberately identify early achievable wins to demonstrate capability, and grow our role progressively — moving from supporting positions into lead delivery and coordination mandates as our track record is established.

Aligning Every Interest Behind Every Project

Sustainable national development is a shared undertaking. By aligning interests under transparent, equitable arrangements, we reduce conflict, accelerate delivery, and ensure the benefits of every project are widely shared. Our consortium is built to convene the full range of stakeholders whose cooperation makes projects succeed — and keep them working together throughout the entire lifecycle.

GOVERNMENT

We work directly with national departments, provincial administrations, local-level governments, and statutory bodies across Papua New Guinea. Our role is to translate policy priorities into delivered infrastructure and services — managing the full project lifecycle so government agencies receive completed, operational outcomes rather than unfinished contracts. We bring transparent procurement, auditable reporting, and disciplined cost control so that public funds produce lasting public value.

PRIVATE SECTOR

For investors, developers, contractors, and suppliers, Legacy Consortium Holdings provides the local knowledge, regulatory relationships, and project management rigour that turn commercial ambitions into bankable ventures. We structure complex deals, navigate land and licensing requirements, manage community engagement, and coordinate specialist delivery partners — giving private sector clients a single, credible counterpart who understands both the PNG operating environment and international commercial standards.

DONOR & DEVELOPMENT AGENCIES

Multilateral and bilateral development partners need implementation counterparts they can trust with fiduciary responsibility, ESG compliance, and results-based reporting. We offer exactly that: transparent systems, independent verification, and delivery processes built to the standards of the World Bank, ADB, UN agencies, and bilateral aid programmes. From programme design and stakeholder consultation through to monitoring and evaluation, we provide end-to-end accountability for funded initiatives across all sectors and all provinces.

COMMUNITIES & LANDOWNERS

Development that bypasses communities does not last. We place customary landowners and local communities at the centre of every engagement — from early consultation and benefit-sharing design through to local employment, skills transfer, and grievance resolution. We respect customary land rights, support culturally appropriate decision-making processes, and design projects so that the people most affected by development are also among those who benefit most. Meaningful community partnership is not a compliance obligation for us — it is the foundation of durable outcomes.

The Legacy Difference

- ONE ACCOUNTABLE PARTNER

From concept to commissioning, you deal with a single, responsible consortium — not a fragmented chain of contractors, consultants, and intermediaries.

- BUILT FOR PAPUA NEW GUINEA

Our approach is designed for PNG's terrain, land tenure, logistics, and communities — not imported wholesale and forced to fit. We know the context because we are of it.

- TRANSPARENCY YOU CAN VERIFY

Open procurement, auditable controls, and honest reporting reduce risk for government, financiers, and communities alike. We invite scrutiny — it is how trust is built.

- LOCAL VALUE CREATION

We deliberately build local jobs, skills, and businesses — ensuring development strengthens the nation's capability and leaves lasting human capital, not dependency.

- ESG AS STANDARD PRACTICE

Environmental, social, and governance safeguards are embedded from day one — not bolted on at the end. They protect projects, communities, and our clients' reputations.

- ALIGNED TO NATIONAL PRIORITIES

Our work directly supports Papua New Guinea's long-term development aspirations and the equitable distribution of growth across all provinces and communities.

OUR COMMITMENT

Serious people. Clear purpose. Lasting results.

We are here to help reshape the Papua New Guinean landscape through projects that are delivered well and shared fairly. Every facility, system, and piece of infrastructure we help bring to life is a contribution to a stronger, more connected, more prosperous nation.

That is the legacy we intend to build — together with our partners, and for the people of Papua New Guinea.

GET IN TOUCH

Let's Build Something Lasting Together

We welcome enquiries from government, private sector partners, donor agencies, and communities across Papua New Guinea and the region.

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